

6. Environmental													
<p><b>2. Flooding</b></p> <p><b>a) Risks &amp; threats:</b></p> <ul style="list-style-type: none"> <li>• River Exe overtopping the flood defences</li> <li>• Climate change assessments suggest likelihood of more events in future</li> </ul> <p><b>Consequences:</b></p> <ul style="list-style-type: none"> <li>• risk of drowning</li> <li>• damage to property</li> <li>• displacement of large numbers of people</li> <li>• health risks</li> </ul>	4	3	12	<ul style="list-style-type: none"> <li>• Major Incident Plan prepared in conjunction with Environment Agency, Devon CC &amp; other district councils</li> <li>• Revised response team</li> <li>• Flood training provided</li> <li>• Emergency response measures in place</li> <li>• Environment Agency has raised height of flood barriers in Exwick &amp; detailed flood modelling of River Exe &amp; its tributaries</li> <li>• DEFRA funding to carry out flood alleviation work at Pinhoe</li> <li>• Considered in climate change risk plans</li> </ul>	4	2	8	M	<ul style="list-style-type: none"> <li>• Identify utilities that are vulnerable to flooding</li> <li>• Review Council policies in line with the Pitt Report</li> <li>• SFRA in place</li> <li>• The EA have commissioned consultants to review Exeter's flood defences and will table a short list of options in 2011. EA hope to start construction in 2014 and will look to the government for funding &amp; stakeholders for contributions</li> </ul>	<ul style="list-style-type: none"> <li>• Ongoing</li> </ul>	Engineering & Construction Manager	7b	↑
<p><b>4. Topsham lock</b></p> <p><b>a) Risks &amp; threats:</b></p> <ul style="list-style-type: none"> <li>• The leak from the canal under the lock pit into the river could affect the canal bank/towpath</li> <li>• The lock structure could drain the lower length of the canal</li> </ul> <p><b>Consequences:</b></p> <ul style="list-style-type: none"> <li>• A total collapse would cause a rush of water, damage &amp; render canal un-navigable incurring costs &amp; loss of income</li> </ul> <p><b>b) Benefits &amp; opportunities:</b></p> <ul style="list-style-type: none"> <li>• A working lock would attract visitors</li> </ul>	4	3	12	<ul style="list-style-type: none"> <li>• In the mid 1970s the lock was sheet piled off from the canal, this greatly reduced the flow but not completely</li> <li>• Further work has temporarily stopped the leak</li> <li>• AIM bid to fund full investigation &amp; repair submitted for work to begin in 2011/12</li> </ul>	3	2	6	M	<ul style="list-style-type: none"> <li>• Carry out a site investigation to understand the ground conditions &amp; causes of the leak to allow a repair to be designed</li> <li>• Design &amp; implement a scheme to stop the leak</li> <li>• Consider bringing the lock back into use</li> </ul>	<ul style="list-style-type: none"> <li>• 2010/11 or 2011/12</li> <li>• 2011/12 or 2012/13</li> <li>• Ongoing</li> </ul>	Head of Operational Services & Transport		New

8. Financial													
<p><b>6. Investment capital</b></p> <p><b>a) Risks &amp; threats:</b></p> <ul style="list-style-type: none"> <li>• Loss due to external economic factors</li> <li>• Loss or non-recovery of full investment due to failure of banking system</li> </ul> <p><b>Consequences:</b></p> <ul style="list-style-type: none"> <li>• inability to complete capital &amp; revenue programmes</li> <li>• loss of interest</li> <li>• increased borrowing</li> <li>• increased cost of borrowing</li> </ul> <p><b>b) Benefits &amp; opportunities:</b></p> <ul style="list-style-type: none"> <li>• Increase in investment returns</li> <li>• Government backed guarantees</li> </ul>	4	4	16	<ul style="list-style-type: none"> <li>• Review of Council's Treasury Management Policy</li> <li>• Review of investment strategy</li> </ul>	4	2	8	M	<ul style="list-style-type: none"> <li>• Review all credit ratings</li> <li>• Pursue loss of debt through court action in Iceland</li> <li>• Continual review of Treasury Management policies &amp; strategies</li> </ul>	<ul style="list-style-type: none"> <li>• Ongoing</li> </ul>	Head of Treasury Services	5 7	↓

10. Partnership/contractual													
<p><b>1. Connaught in administration</b></p> <p><b>a) Risks &amp; threats:</b></p> <ul style="list-style-type: none"> <li>• Loss of kitchen &amp; bathroom contractor causes risk to programme.</li> </ul> <p><b>Consequences:</b></p> <ul style="list-style-type: none"> <li>• Reputational risk</li> <li>• Additional costs of retendering &amp; risk of higher tender costs</li> <li>• Risk of challenge from other contractors</li> </ul>	4	4	16	<ul style="list-style-type: none"> <li>• Negotiation with administrator to mitigate impact &amp; complete existing kitchens &amp; bathrooms already started, contacted all affected tenants</li> <li>• Negotiations with contractor selected by administrator to take on contractual commitments on novating contract, unable to pursue as contract had not been formally executed.</li> <li>• Decision taken to retender the programme</li> </ul>	4	4	16	H	<ul style="list-style-type: none"> <li>• Retender contract in accordance with EU regulations.</li> <li>• Negotiate short term arrangement to deal with kitchens &amp; bathrooms that cannot be left until new contract is in place.</li> </ul>	<ul style="list-style-type: none"> <li>• 2010/11</li> </ul>	Head of Contracts & Direct Services	3a	New

